

## SUMMARY OF QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS

COUNCIL															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex												
Grants - equitable share	-2,121,821			-2,121,821			-2,121,821			-2,121,821			-8,487,285		
Total salaries and wages			1,891,158			1,891,158			1,891,158			1,891,158			7,564,633
Councillor training			26,500			26,500			26,500			26,500			106,000
EXCO outreach			75,000			75,000			75,000			75,000			300,000
Strategic planning session						21,200									21,200
Other general expenses			843,973			843,973			843,973			843,973			3,375,891
Total repairs and maintenance			6,875			6,875			6,875			6,875			27,500
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,864,706</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-8,487,285</b>	<b>50,000</b>	<b>11,395,224</b>

OFFICE OF THE MUNICIPAL MANAGER																
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total			
	Revenue	Capex	Opex													
Grants - equitable share	-2,121,821			-2,121,821			-2,121,821			-2,121,821			-8,487,285			
Total salaries and wages			787,360			787,360			787,360			787,360			3,149,439	
Strategic planning session						54,595										54,595
Consulting/capacity building			10,000			10,000			10,000			10,000				40,000
Sports and recreation			82,500			82,500			82,500			82,500				330,000
Special Programmes Unit - Youth skills development			19,250			19,250			19,250			19,250				77,000
Special Programmes Unit - Youth sports			19,250			19,250			19,250			19,250				77,000
Special Programmes Unit - Youth development			19,250			19,250			19,250			19,250				77,000
Special Programmes Unit - Women skills development			19,250			19,250			19,250			19,250				77,000
Special Programmes Unit - Women sports			19,250			19,250			19,250			19,250				77,000
Special Programmes Unit - Woman's day			70,000													70,000
Special Programmes Unit - Disabled skills development			17,500			17,500			17,500			17,500				70,000
Special Programmes Unit - Disabled sports			17,500			17,500			17,500			17,500				70,000
Special Programmes Unit - Disability day						77,000										77,000
Public participation and communication - education			55,125			55,125			55,125			55,125				220,500
Public participation, advertising and marketing			36,300			36,300			36,300			36,300				145,200
Public participation and communication - promotional material			28,738			28,738			28,738			28,738				114,950
Public participation and communication - media liaison			27,225			27,225			27,225			27,225				108,900
Arts and culture			25,000			25,000			25,000			25,000				100,000
Other general expenses			170,615			170,615			170,615			170,615				682,458
Total repairs and maintenance			1,815			1,815			1,815			1,815				7,260
Furniture and equipment			12,500			12,500			12,500			12,500				50,000
<b>Total</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,425,927</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,487,522</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,355,927</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,355,927</b>	<b>-8,487,285</b>	<b>50,000</b>	<b>5,625,302</b>	

CORPORATE SERVICES																
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total			
	Revenue	Capex	Opex													
Grants - equitable share	2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286			
Total salaries and wages		980,470			980,470			980,470			980,470			3,921,879		
Employment equity plan		70,000												70,000		
Employment assistance programme		50,000			50,000			50,000			50,000			200,000		
Experiential training		30,000			30,000			30,000			30,000			120,000		
Job evaluation		20,000			20,000			20,000			20,000			80,000		
Performance appraisal		25,000			25,000			25,000			25,000			100,000		
Training - external		177,500			177,500			177,500			177,500			710,000		
Strategic planning session		25,000			25,000			25,000			25,000			100,000		
Consulting/capacity building		30,000			30,000			30,000			30,000			120,000		
Learnerships		50,000			50,000			50,000			50,000			200,000		
Other general expenses		1,686,250			1,686,250			1,686,250			1,686,250			6,745,000		
Total repairs and maintenance		130,000			130,000			130,000			130,000			520,000		
Furniture and equipment		12,500			12,500			12,500			12,500			50,000		
<b>Total</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,274,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-8,487,286</b>	<b>50,000</b>	<b>12,886,879</b>	

BUDGET AND TREASURY OFFICE																
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total			
	Revenue	Capex	Opex	Revenue	Capex	Opex										
Own revenue - assessment rates	-1,500,000			-1,500,000			-1,500,000			-1,500,000			-6,000,000			
Own revenue - interest on outstanding accounts	-75,000			-75,000			-75,000			-75,000			-300,000			
Own revenue - interest on investments	-500,000			-500,000			-500,000			-500,000			-2,000,000			
Own revenue - SARS	-2,500,000			-2,500,000			-2,500,000			-2,500,000			-10,000,000			
Own revenue - sundry income	-300,000			-300,000			-300,000			-300,000			-1,200,000			
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286			
Grants - FMG	-300,000			-300,000			-300,000			-300,000			-1,200,000			
Grants - MSIG	-200,000			-200,000			-200,000			-200,000			-800,000			
Total salaries and wages		1,332,555			1,332,555			1,332,555			1,332,555			5,330,221		
Implementation of MPRA - consulting		98,845			98,845			98,845			98,845			395,380		
Summitfin		50,000			50,000			50,000			50,000			200,000		
Strategic planning session		7,500			7,500			7,500			7,500			30,000		
Consulting/capacity building		588,889			588,889			588,889			588,889			2,355,555		
Indigent support (FBS)		250,000			250,000			250,000			250,000			1,000,000		
Other general expenses		3,180,592			3,180,592			3,180,592			3,180,592			12,722,366		
Total repairs and maintenance		5,679			5,679			5,679			5,679			22,715		
Furniture and equipment		25,000			25,000			25,000			25,000			100,000		
<b>Total</b>	<b>-7,496,822</b>	<b>25,000</b>	<b>5,514,059</b>	<b>-</b>	<b>29,987,286</b>	<b>100,000</b>	<b>22,056,237</b>									

COMMUNITY AND SOCIAL SERVICES																
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total			
	Revenue	Capex	Opex	Revenue	Capex	Opex										
Own revenue - refuse removal	-150,000			-150,000			-150,000			-150,000			-600,000			
Own revenue - traffic fines and learners' licences	-50,000			-50,000			-50,000			-50,000			-200,000			
Own revenue - vehicle registration and licences	-50,000			-50,000			-50,000			-50,000			-200,000			
Own revenue - cemetery fees	-2,500			-2,500			-2,500			-2,500			-10,000			
Own revenue - dumping fees	-25,000			-25,000			-25,000			-25,000			-100,000			
Own revenue - hall fees	-12,500			-12,500			-12,500			-12,500			-50,000			
Grants - equitable share		2,121,822			2,121,822			2,121,822			2,121,822			8,487,286		
Total salaries and wages		1,525,188			1,525,188			1,525,188			1,525,188			6,100,752		
Disaster management		125,000			125,000			125,000			125,000			500,000		
Traffic signs		50,000			50,000			50,000			50,000			200,000		
Strategic planning session		25,000			25,000			25,000			25,000			100,000		
Consulting/capacity building		178,500			178,500			178,500			178,500			714,000		
Poverty alleviation - old age		75,000			75,000			75,000			75,000			300,000		
Other general expenses		363,000			363,000			363,000			363,000			1,452,000		
Total repairs and maintenance		2,500			2,500			2,500			2,500			10,000		
Furniture and equipment		12,500			12,500			12,500			12,500			50,000		
<b>Total</b>	<b>-290,000</b>	<b>12,500</b>	<b>222,367</b>	<b>-1,160,000</b>	<b>50,000</b>	<b>889,466</b>										

STRATEGIC PLANNING, HOUSING AND LED			4													
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total			
	Revenue	Capex	Opex	Revenue	Capex	Opex										
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286			
Grants - neighbourhood grant	-2,500,000			-2,500,000			-2,500,000			-2,500,000			-10,000,000			
Housing admin	-125,000			-125,000			-125,000			-125,000			-500,000			
Total salaries and wages		662,137			662,137			662,137			662,137			2,648,549		
Capacity building - development planning		50,000			50,000			50,000			50,000			200,000		
Strategic planning session		125,000			125,000			125,000			125,000			500,000		
IDP		62,500			62,500			62,500			62,500			250,000		
Consulting/capacity building		500,000			500,000			500,000			500,000			2,000,000		
Learnerships		50,000			50,000			50,000			50,000			200,000		
Other general expenses		508,772			508,772			508,772			508,772			2,035,088		
Total repairs and maintenance		5,679			5,679			5,679			5,679			22,715		
Furniture and equipment		12,500			12,500			12,500			12,500			50,000		
<b>Total</b>	<b>-4,746,822</b>	<b>12,500</b>	<b>1,964,088</b>	<b>-18,987,286</b>	<b>50,000</b>	<b>7,856,352</b>										

4															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Own revenue - advertising income	-25,000			-25,000			-25,000			-25,000			-100,000		
Own revenue - building plans and servitudes	-27,500			-27,500			-27,500			-27,500			-110,000		
Own revenue - land lease	-125,000			-125,000			-125,000			-125,000			-500,000		
Own revenue - lease municipal property	-50,000			-50,000			-50,000			-50,000			-200,000		
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286		
Grants - MIG	-7,837,000			-7,837,000			-7,837,000			-7,837,000			-31,348,000		
Grants - MIG admin	-412,500			-412,500			-412,500			-412,500			-1,650,000		
Grants - electricity	-1,442,000			-1,442,000			-1,442,000			-1,442,000			-5,768,000		
Total salaries and wages		1,253,905		1,253,905			1,253,905			1,253,905			5,015,620		
Strategic planning session		25,000		25,000			25,000			25,000			100,000		
Consulting/capacity building		125,000		125,000			125,000			125,000			500,000		
Other general expenses		1,011,605		1,011,605			1,011,605			1,011,605			4,046,419		
Renovation of community hall		125,000		125,000			125,000			125,000			500,000		
Renovation of municipal buildings		125,000		125,000			125,000			125,000			500,000		
Renovation of public toilets		25,000		25,000			25,000			25,000			100,000		
Other repairs and maintenance		1,180,554		1,180,554			1,180,554			1,180,554			4,722,215		
Christmas lights		25,000		25,000			25,000			25,000			100,000		
<b>Total</b>	<b>-12,040,822</b>	<b>3,896,063</b>	<b>-12,040,822</b>	<b>3,896,063</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-48,163,286</b>		<b>15,584,254</b>		